



Financial Results Supplementary Materials for FY2025 (Fiscal Year Ended March 31, 2026)

May 13, 2026

A&D HOLON Holdings Company, Limited

Securities Code: 7745

Notice of FY2025 Earnings Briefing

An earnings briefing for institutional investors and analysts will be held on May 27, 2026 (Wed.) from 15:30.

If you wish to participate, please contact us at the email address below:

contact@irpartners.co.jp

Summary

- Although both net sales and operating profit increased year on year, results fell slightly short of the full-year forecast.
- Net profit decreased year on year due to the recording of extraordinary losses (including costs for corrective measures related to violations of the Measurement Act and losses due to embezzlement).

Results Overview

Net sales: ¥69.3 billion (YoY +3.3%, 99.0% achievement vs. forecast)

Operating profit: ¥9.2 billion (YoY +4.5%, 96.9% achievement vs. forecast)

Extraordinary losses were recorded, including costs for corrective measures related to violations of the Measurement Act (¥552 million) and losses due to embezzlement at a consolidated subsidiary in South Korea (¥243 million), resulting in net profit of ¥5.9 billion, down 8.4% year on year.

(Unit: billion yen)	FY2024 Full-Year		FY2025 Full-Year		Change	YoY	(Reference)	
	Amount	Percentage	Amount	Percentage			Initial forecast	Achievement rate
Net sales	67,083	—	69,326	—	2,243	+3.3%	70,000	99.0%
Cost of sales	36,880	55.0%	37,875	54.6%	995	+2.7%	—	—
Gross profit	30,203	45.0%	31,451	45.4%	1,247	+4.1%	—	—
SG&A expenses	21,390	31.9%	22,241	32.1%	851	+4.0%	—	—
Operating profit	8,813	13.1%	9,209	13.3%	396	+4.5%	9,500	96.9%
Ordinary profit	8,954	13.3%	9,470	13.7%	515	+5.8%	9,400	100.7%
Extraordinary loss	77	—	806	1.2%	729	—	—	—
Net profit attributable to shareholders of parent company	6,468	9.6%	5,923	8.5%	(545)	(8.4%)	6,500	91.1%
EPS(yen)	235.63	—	216.33	—	(19.3)	—	237.45	91.1%
ROE	16.1%	—	12.9%	—	—	(3.2pt)	—	—

Segment Results Overview

- **Semiconductor-related Business**

Although the medium-term trend of demand expansion remains unchanged, both sales and profit decreased due to a reactionary decline following strong demand up to the previous fiscal year.

- **Measuring and Weighing Equipment Business**

Although conditions in the United States remained challenging due to changes in the EV-related business environment and the impact of tariffs, stable earnings in Japan provided support, resulting in increases in both sales and profit.

- **Medical and Healthcare Equipment Business**

Sales increased due to solid overseas demand and the impact of foreign exchange rates. Although operating profit was affected by U.S. tariffs, it remained broadly in line with the previous fiscal year due to price optimization and productivity improvements.

(Unit: billion yen)	FY2024 Actual	FY2025 Actual	YoY	(Reference)	
				Initial forecast	Achievement rate
Net Sales	67,083	69,326	+3.3%	70,000	99.0%
Semiconductor-related	12,295	11,114	(9.6%)	10,700	103.9%
Measuring and Weighing Equipment	30,665	31,545	+2.9%	33,300	94.7%
Medical and Healthcare Equipment	24,122	26,667	+10.5%	26,000	102.6%
Operating profit	8,813	9,209	+4.5%	9,500	96.9%
Semiconductor-related*	4,124	3,628	(12.0%)	3,450	105.2%
Measuring and Weighing Equipment*	2,704	3,387	+25.2%	3,500	96.8%
Medical and Healthcare Equipment*	4,106	4,009	(2.4%)	4,400	91.1%

Full-year Earnings Forecast

Net sales are projected at ¥68.0 billion (down 1.9% year on year), and operating profit at ¥7.0billion (down 24.0% year on year).

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(Unit: billion yen)	FY2025 Actual	FY2026 Forecast	Change %
Net sales	69,326	68,000	(1.9%)
Operating profit	9,209	7,000	(24.0%)
Ordinary Profit	9,470	6,900	(27.1%)
Net profit attributable to shareholders of parent company	5,923	4,500	(24.0%)
EPS(yen)	216.33	164.35	—

*The impact of the situation in the Middle East is not incorporated into the full-year earnings forecast as it is difficult to estimate at this time.

Assumed exchange rate: USD1 = JPY 150.00, RUB 1 = JPY 1.90

Mid-term Business Plan Revision

The Group has been promoting its Medium-term Business Plan (FY2025 to FY2027) as STEP 1 toward the realization of its long-term vision. However, considering the impact of recent developments in the global economy and changes in the business environment on its business performance, the Group has decided to revise the Medium-term Business Plan. While maintaining the basic themes and direction of growth strategies under the plan, the Group will further strengthen the earning power of each business to ensure a recovery in business performance from the next fiscal year onward and a return to a medium- to long-term growth trajectory, thereby enhancing sustainable corporate value.

Medium-term Business Plan Theme (FY2025 to FY2027) Redefining Business Value and Rebuilding Foundations

(Unit: billion yen)	FY2025				FY2026				FY2027			
	Initial Plan	Actual	Change	Change %	Initial Plan	Revised Plan	Change	Change %	Initial Plan	Revised Plan	Change	Change %
Net sales	700	693	(7)	(1.0%)	745	680	(65)	(8.7%)	800	755	(45)	(5.6%)
Operating profit	95	92	(3)	(3.1%)	104	70	(34)	(32.7%)	117	99	(18)	(15.4%)
Operating profit margin	13.6%	13.3%	(0.3%)	-	14.0%	10.3%	(3.7%)	-	14.6%	13.1%	(1.5%)	-

For details, please refer to the “Notice of Revision of the Medium-term Business Plan (FY2025–FY2027)” released on May 13.

Visit [our website](#) for more information.

Shareholders Returns

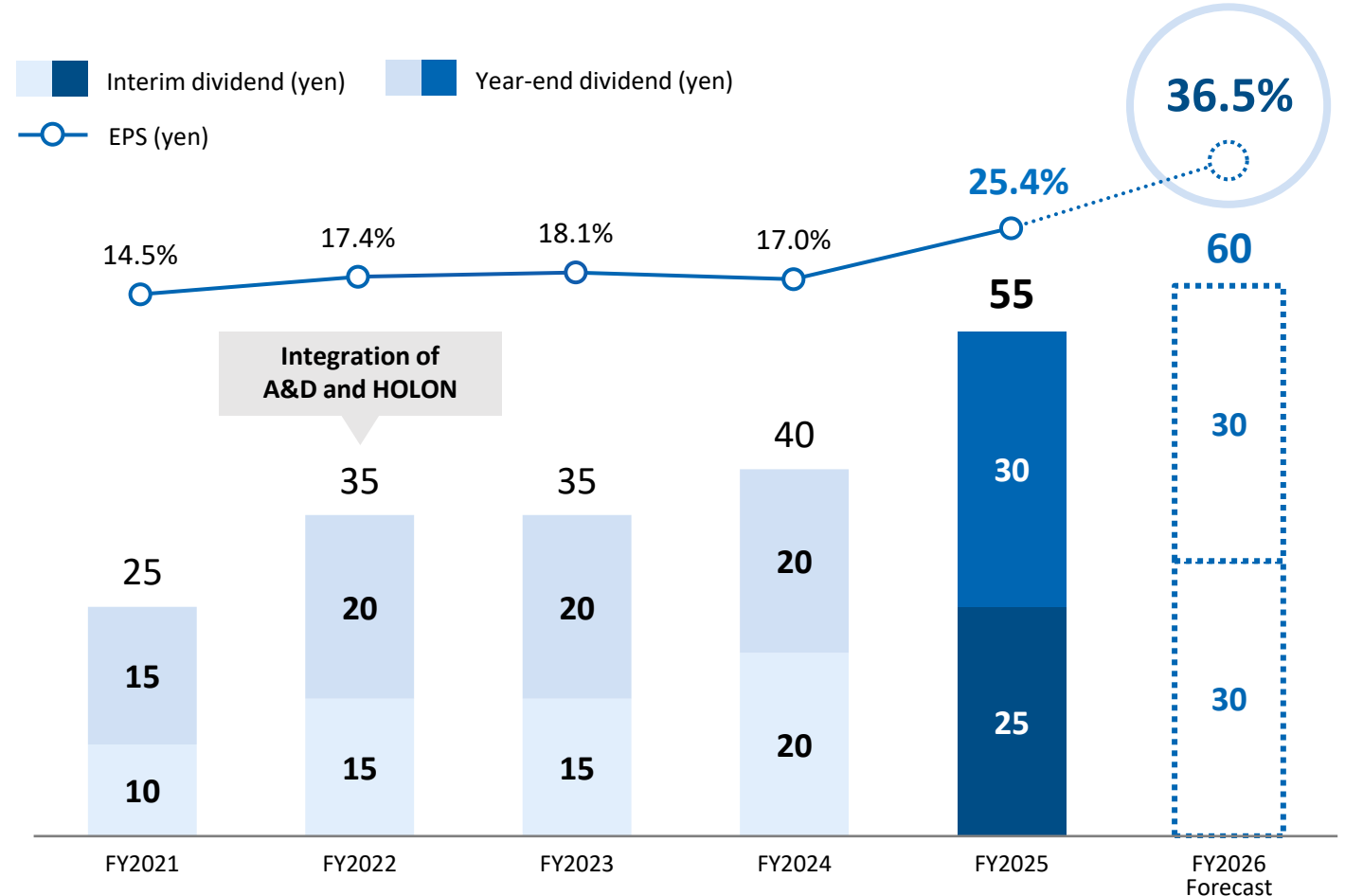
The Year-end dividend for FY2025 is increased by ¥5 to ¥30 (Annual dividend: ¥55).

The dividend forecast for FY2026 is an Annual dividend of ¥60 (Interim dividend: ¥30, Year-end dividend: ¥30), representing an increase of ¥5 from FY2025.

- In FY2025, both net sales and operating profit increased year on year; however, net profit fell short of the plan due to the recording of extraordinary losses.
- For FY2026, both net sales and profit are expected to decrease due to changes in the market environment; however, this is primarily attributable to temporary factors, and there are no changes to the Group's medium- to long-term growth strategy or business expansion policy.

Based on a comprehensive assessment of the Company's financial position and stable cash generation capacity, a dividend increase of ¥5 per share is planned for FY2026 from the perspective of enhancing shareholders returns.

forecast dividend payout ratio for
FY2026: **36.5%**



EPS	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026 Forecast
	172.92	201.33	192.91	235.63	216.33	164.35



A&D HOLON Holdings
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