



## Briefing Materials: Financial Results for the Nine Months Ended December 31, 2025

**February 6, 2026**

**A&D HOLON Holdings Company, Limited**

Securities Code: 7745

**<Caution>**

Statements regarding forecasts contained in this document are based on judgments made in accordance with information currently available and are subject to change due to future economic trends and new technological developments in Japan and around the world.

Therefore, the Company does not guarantee the accuracy of said statements.

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# Results Overview for the Nine Months Ended December 31, 2025

## Summary of the Period

## Slight Revenue Increase and Profit Decrease, with Contrasting Segment Performance

### Net Sales

**48.6** Billion yen

YoY  
**+1.1%**

### OP

**5.6** Billion yen

YoY  
**-6.7%**

- Semiconductor-related Business: Although both sales and profit declined due to the continued demand adjustment phase, the progress remained within the expected range.
- Measuring & Weighing Equipment Business: Profit increased due to firm demand for weighing equipment in Japan and China, as well as improved profitability of DSP equipment.
- Medical & Healthcare Equipment Business: Sales increased on large-scale and special-demand projects as well as currency exchange effects, while profit declined due to US tariffs and higher selling costs associated with strengthened sales activities.

(Unit: Million yen)	Q3 of FY 2025		Q3 of FY 2026		Change	YoY	(Reference)	
		Percentage		Percentage			Initial Forecast	Achievement Rate
Net sales	48,119	—	<b>48,632</b>	—	<b>513</b>	<b>+1.1%</b>	70,000	69.5%
Cost of sales	26,033	54.1%	<b>26,734</b>	55.0%	<b>701</b>	<b>+2.7%</b>	—	—
Gross profit	22,085	45.9%	<b>21,897</b>	45.0%	<b>-187</b>	<b>-0.8%</b>	—	—
SG&A expenses	16,032	33.3%	<b>16,249</b>	33.4%	<b>217</b>	<b>+1.4%</b>	—	—
Operating profit	6,053	12.6%	<b>5,648</b>	11.6%	<b>-405</b>	<b>-6.7%</b>	9,500	59.5%
Ordinary profit	6,204	12.9%	<b>5,831</b>	12.0%	<b>-372</b>	<b>-6.0%</b>	9,400	62.0%
Net profit before taxes	6,202	12.9%	<b>5,273</b>	10.8%	<b>-929</b>	<b>-15.0%</b>	—	—
Net profit attributable to shareholders of parent company	3,986	8.3%	<b>3,396</b>	7.0%	<b>-590</b>	<b>-14.8%</b>	6,500	52.2%
EPS (yen)	145.07	—	<b>124.04</b>	—	<b>-21.03</b>	—	237.45	—

# Net Sales and Operating Profit by Quarter

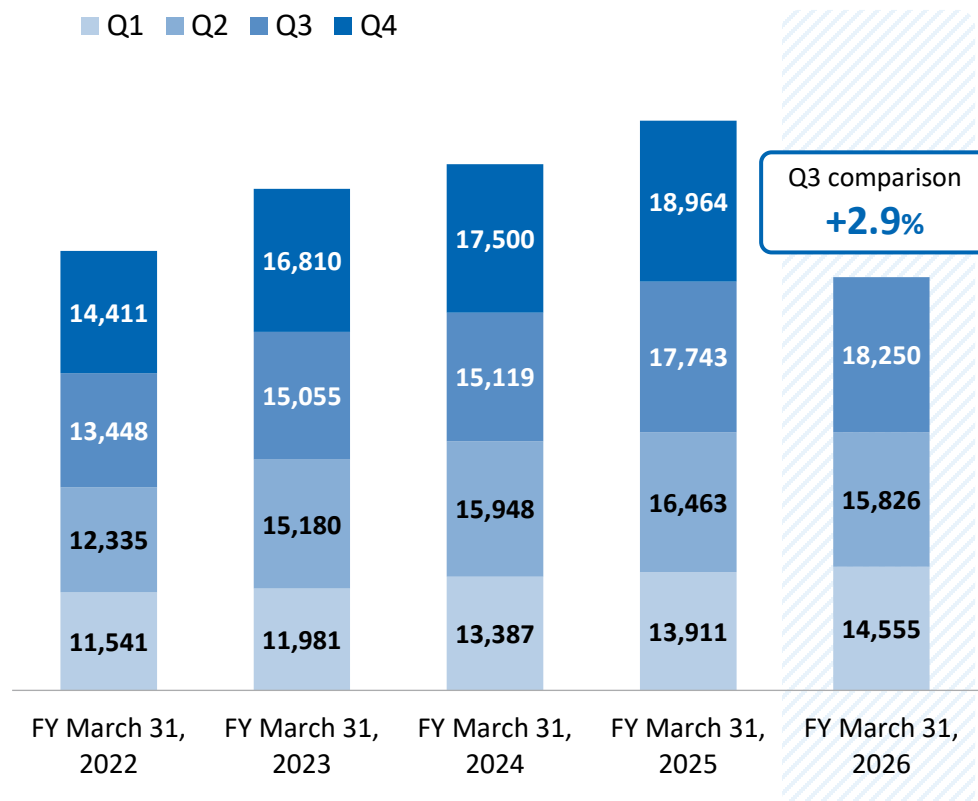
## Q3 Revenue Reached a Record High, Up 2.9% Year on Year; Operating Profit Down 10.4%

(Million yen)

Net sales

FY March 31, 2022	FY March 31, 2023	FY March 31, 2024	FY March 31, 2025	FY March 31, 2026 Forecast
51,736	59,028	61,955	67,083	70,000

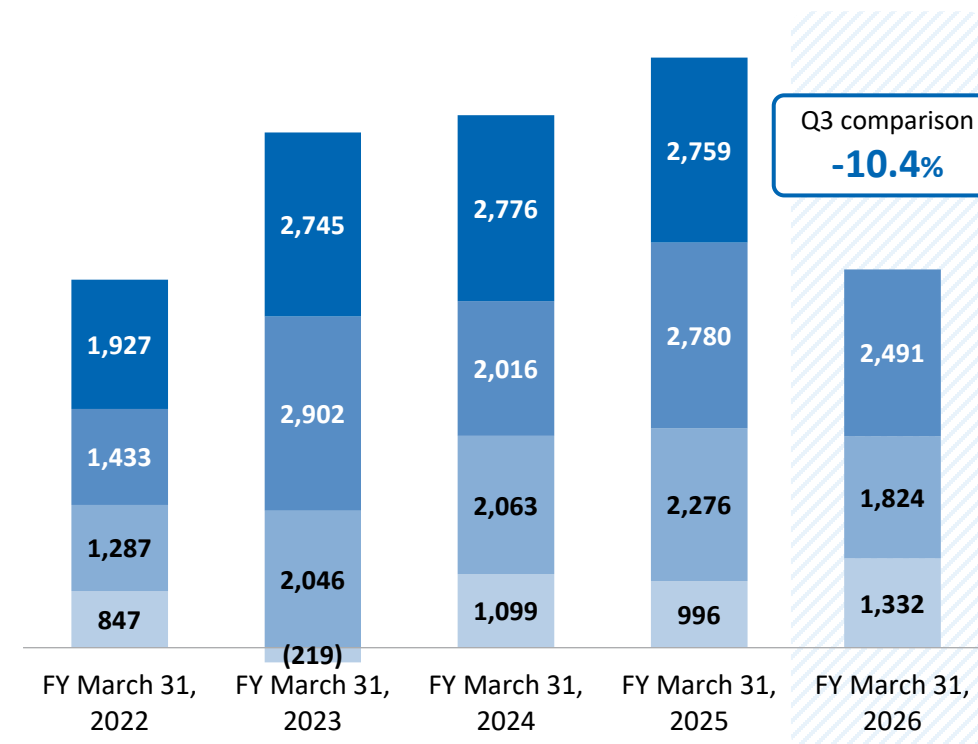
■ Q1 ■ Q2 ■ Q3 ■ Q4



Operating profit

FY March 31, 2022	FY March 31, 2023	FY March 31, 2024	FY March 31, 2025	FY March 31, 2026 Forecast
5,496	7,475	7,955	8,813	9,500

■ Q1 ■ Q2 ■ Q3 ■ Q4



## Results by Segment

### Semiconductor-related Business

- Both sales and profit decreased YoY due to ongoing demand adjustments for our products, and progress remained within the expected range.
- We released a new product (HSS-1000) and completed construction of our new factory during Q3.

(Unit: Million yen)	Q3 of FY 2025	Q3 of FY 2026	YoY
<b>Net Sales</b>	<b>8,927</b>	<b>8,418</b>	<b>-5.7%</b>
<b>Operating Profit <sup>1</sup></b>	<b>3,107</b>	<b>2,829</b>	<b>-9.0%</b>
<b>Order Backlog <sup>2</sup></b>	<b>9,209</b>	<b>4,296</b>	<b>-53.4%</b>

### Measuring and Weighing Business

- Demand for weighing equipment remained firm in Japan and China.
- Although higher costs associated with US tariffs and strengthened sales activities weighed on results, measures to improve DSP equipment profitability resulted in higher operating profit.

(Unit: Million yen)	Q3 of FY 2025	Q3 of FY 2026	YoY
<b>Net Sales</b>	<b>21,256</b>	<b>21,315</b>	<b>+0.3%</b>
Measuring Equipment	14,744	15,467	+4.9%
DSP Equipment	6,512	5,847	-10.2%
<b>Operating Profit <sup>1</sup></b>	<b>1,396</b>	<b>1,593</b>	<b>+14.1%</b>
<b>Order Backlog <sup>2</sup></b>	<b>8,347</b>	<b>8,072</b>	<b>-3.3%</b>

### Medical and Healthcare Equipment Business

- Sales increased on continued strong performance of medical equipment and special demand projects for healthcare equipment in the US, and currency exchange.
- Profit decreased due to higher costs associated with US tariffs and strengthened sales activities in the Americas and Europe.

(Unit: Million yen)	Q3 of FY 2025	Q3 of FY 2026	YoY
<b>Net Sales</b>	<b>17,934</b>	<b>18,899</b>	<b>+5.4%</b>
Medical Equipment	3,468	3,485	+0.5%
Home Healthcare Equipment	14,466	15,414	+6.6%
<b>Operating Profit <sup>1</sup></b>	<b>3,487</b>	<b>2,946</b>	<b>-15.5%</b>
<b>Order Backlog <sup>2</sup></b>	<b>372</b>	<b>565</b>	<b>+52.1%</b>

<sup>1</sup> Segment operating profit figures do not include corporate expenses or intersegment transaction adjustments (¥1,938 million in Q3 FY2025, ¥1,721 million in Q3 FY2026).

<sup>2</sup> While the Group primarily engages in production based on demand forecasts, certain products are manufactured to order. The order backlog figures represent actual orders for made-to-order products.

## Full Year Forecast for FY2026

The Company expects an increase in sales and profit in terms of net sales of +4.3% YoY and operating profit of +7.8% YoY. In response to US tariff impacts, we are implementing market-specific price optimization and enhancing supply-chain efficiency.

### Business environment

#### Semiconductor-related Business

The medium to long-term market is expected to continue expanding, particularly for semiconductors relating to AI, and the Company will steadily proceed with developing new products to meet new growing demand.

#### Measuring and Weighing Equipment Business

The Company will continue to invest in development and production facilities by promoting global efforts to become carbon neutral and advancing digitalization. The Company will proceed with developing new products for specific markets.

#### Medical and Healthcare Equipment Business

Amid the advancement of healthcare digital transformation and the global trend towards aging societies, since the Company expects an increase in medium to long-term demand, the Company will work on initiatives to increase sales in key regions and on global market coverage.

(Million yen)	FY March 31, 2025 Results	FY March 31, 2026 Forecast	Percentage Change
Net sales	67,083	70,000	+4.3%
Operating profit	8,813	9,500	+7.8%
Ordinary profit	8,954	9,400	+5.0%
Net profit attributable to shareholders of parent company	6,468	6,500	+0.5%
Net income per share (yen)	235.63	237.45	—

Assumed exchange rate:

USD 1 = JPY 140.00, RUB 1 = JPY 1.60

## Appendix: Business Results by Segment

Semiconductor-related Business	(Unit: Million Yen)	Q3 of FY 2025	Q3 of FY 2026	YoY
Net Sales		8,927	8,418	-5.7%
Cost of Sales		3,681	3,646	-0.9%
SG&A expenses		2,138	1,942	-9.2%
Operating Profit <sup>1</sup>		3,107	2,829	-9.0%

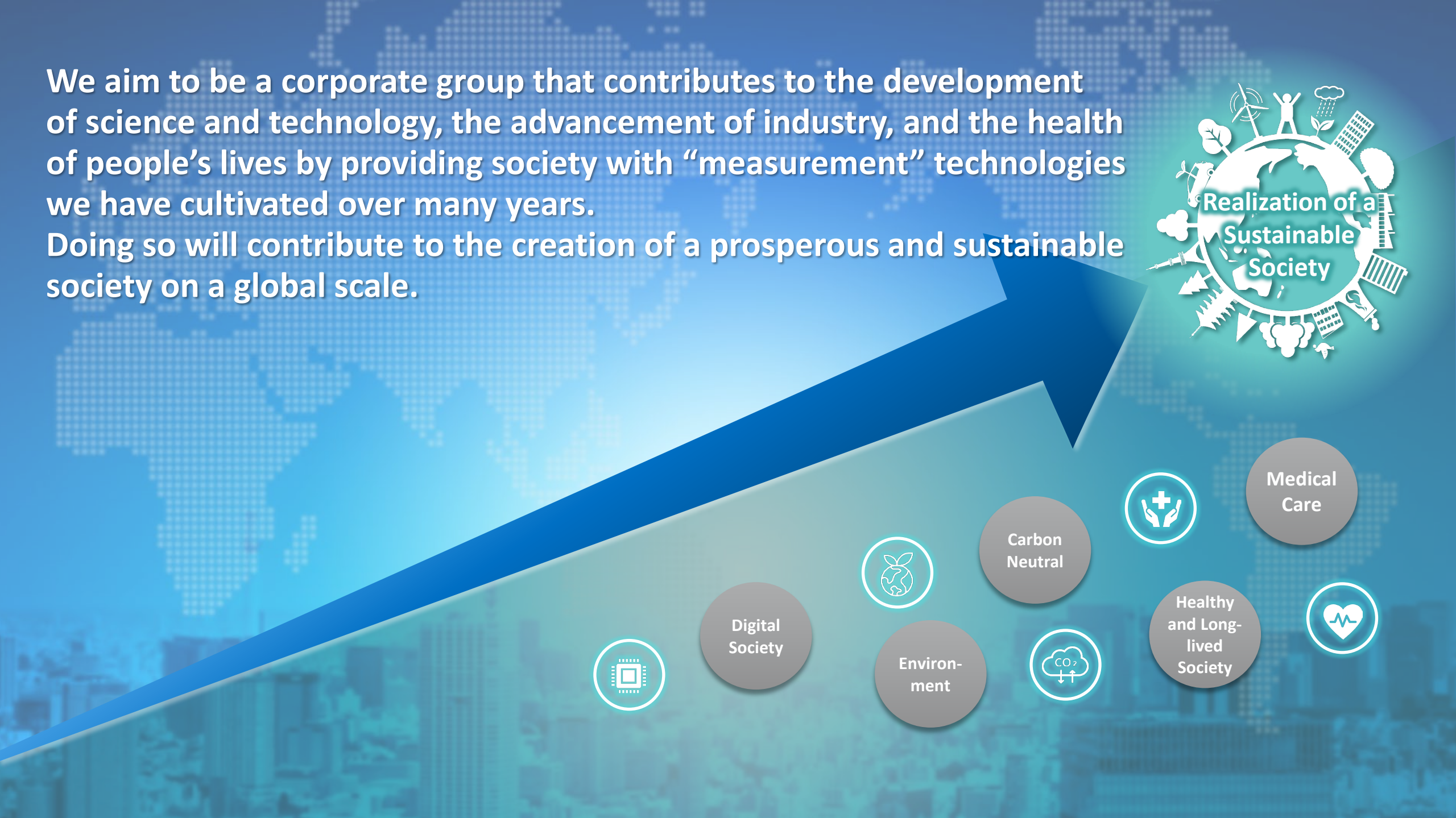
Measuring and Weighing Equipment Business	(Unit: Million Yen)	Q3 of FY 2025	Q3 of FY 2026	YoY
Net Sales		21,256	21,315	+0.3%
Cost of Sales		12,489	12,501	+0.1%
SG&A expenses		7,370	7,220	-2.0%
Operating Profit <sup>1</sup>		1,396	1,593	+14.1%

Medical and Healthcare Equipment Business	(Unit: Million Yen)	Q3 of FY 2025	Q3 of FY 2026	YoY
Net Sales		17,934	18,899	+5.4%
Cost of Sales		9,411	10,291	+9.4%
SG&A expenses		5,036	5,661	+12.4%
Operating Profit <sup>1</sup>		3,487	2,946	-15.5%

<sup>1</sup> Segment operating profit figures do not include corporate expenses or intersegment transaction adjustments (¥1,938 million in Q3 FY2025, ¥1,721 million in Q3 FY2026).



We aim to be a corporate group that contributes to the development of science and technology, the advancement of industry, and the health of people's lives by providing society with "measurement" technologies we have cultivated over many years. Doing so will contribute to the creation of a prosperous and sustainable society on a global scale.



The infographic illustrates the company's vision for a sustainable society. A large blue arrow points from the bottom left towards the top right, leading to a circular icon labeled "Realization of a Sustainable Society". Along the arrow's path are several circular icons representing key areas: Digital Society (chip icon), Environment (leaf icon), Carbon Neutral (cloud with CO<sub>2</sub> and arrows icon), Healthy and Long-lived Society (heart with pulse icon), and Medical Care (cross icon). The background features a faint world map and a city skyline.

